

Supplemental Items for Health Scrutiny Committee

Tuesday 14th March 2023 at 1.30 pm
in the Council Chamber, Council Offices
Market Street, Newbury.

Part I

Page No.

9 **Update from Buckinghamshire, Oxfordshire and Berkshire West
Integrated Care Board**

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Purpose: The Buckinghamshire, Oxfordshire and Berkshire West Integrated Care Board (ICB) to provide an update on activities and commissioning plans.



Sarah Clarke

Service Director (Strategy & Governance)

For further information about this/these item(s), or to inspect any background documents referred to in Part I reports, please contact Vicky Phoenix on 07500 679060

e-mail: vicky.phoenix1@westberks.gov.uk

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BOB Integrated Care System Update

West Berkshire Health Scrutiny Committee March 2023

Sarah Webster, ICB Executive Director for Berkshire West

Overview

1. What is BOB? A reminder of the Integrated Care System (ICS) construct
2. ICP Strategy Update
3. ICB Joint Forward Plan
4. Berkshire West Place Partnership Development Update
5. Specific topic updates:
 - Berkshire West Urgent Care Centre in Reading
 - Adult Social Care Discharge Funding for Winter 23/24
 - NHS Continuing Healthcare Transformation Programme

1. What is BOB?

“BOB” is made up of three ‘Places’



BOB Integrated care system (ICS)

A partnership of organisations that come together to plan and deliver joined up health and care services, and to improve the lives of people who live and work in their area

BOB Integrated care partnership (ICP)

A statutory committee jointly formed between the NHS integrated care board and all local authorities with public health and social care responsibilities in the ICS area

BOB Integrated Care Board (ICB)

A statutory NHS organisation responsible for developing a plan for meeting the health needs of the population, managing the NHS budget and arranging for the provision of health services in the ICS area

2. ICP Strategy Update



Integrated Care Strategy for BOB

- Draft Published 13th December for public consultation
- Engagement window closed Sunday 29 January
- Feedback reviewed and actioned. Summary of responses available online
[BOB ICP Strategic Priorities Engagement Report Final .pdf](#)
- Final ICP Strategy due for publication shortly

3. BOB ICB Joint Forward Plan

Reminder: BOB Integrated Care Board (ICB)

A statutory NHS organisation responsible for developing a plan for meeting the health needs of the population, managing the NHS budget and arranging for the provision of health services in the ICS area

Classification: Official

Publication approval reference: PR1940



Guidance on developing the joint forward plan

Version 1.0, 23 December 2022

Guidance was published on 23 December 2022:

- Legal requirement for ICBs and Partner Trusts to develop this plan
- Duty to prepare JFP before the start of each financial year
- For publication in July 2023
- 5 year plan - updated annually, publicly available
- At a minimum the JFP needs to describe **how the ICB and partner NHS Trusts “intend to arrange and/or provide NHS services to meet their population’s physical and mental health needs. This should include the delivery of universal NHS commitments, address ICSs’ four core purposes and meet legal requirements.”**
- **Commitment: This is not ‘in addition’ – this will be complementary to existing strategies and priorities**

4. Berkshire West Place Based Partnership Update

Berkshire West 'Place' covers three Local Authority areas:



Reminder: What is a "Place"?

A **more local focus within the broader ICS**, building naturally on previous efforts to integrate care and local services

Berkshire West context

- Three separate Unitary Authorities, two NHS providers, multiple Primary Care Networks and individual GP practices
- History of working collaboratively as a pioneer integrated system
- Joint Health and Wellbeing Strategy 2021-30
- Existing partnership executive Board (Unified Executive)
- Now looking to build on and strengthen our partnership working for the benefit of our populations

4. Berkshire West Place Based Partnership Update (cont.)

Work currently underway

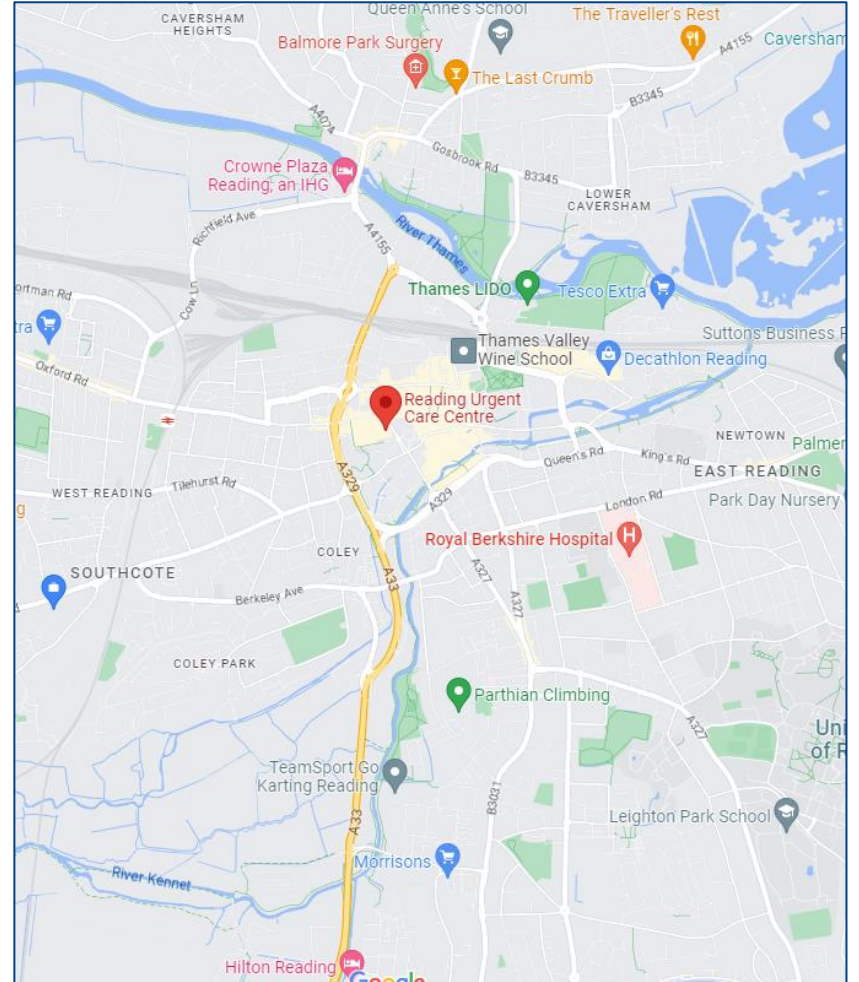
- Senior officer 'Task and Finish' group established to jointly develop this
- Review of our shared key priorities, considering:
 - Are there any elements of the joint H&WB Strategy that can be best delivered by working together across all partners in Berkshire West?
 - Are there any operational issues in common that we can more easily address by working together?
 - Are there economic benefits of scale that can be realised by working together, to enable onward local investment?
- Review of our shared governance arrangements, considering:
 - Only doing things at 'Place' where this makes sense – committed to the principle of subsidiarity
 - Ensuring efficient joint working arrangements (non-duplicative)
 - Reinforcing the important relationship with Health & Wellbeing Boards and member organisations including Healthwatch and VCSE partners

5. Subject specific updates

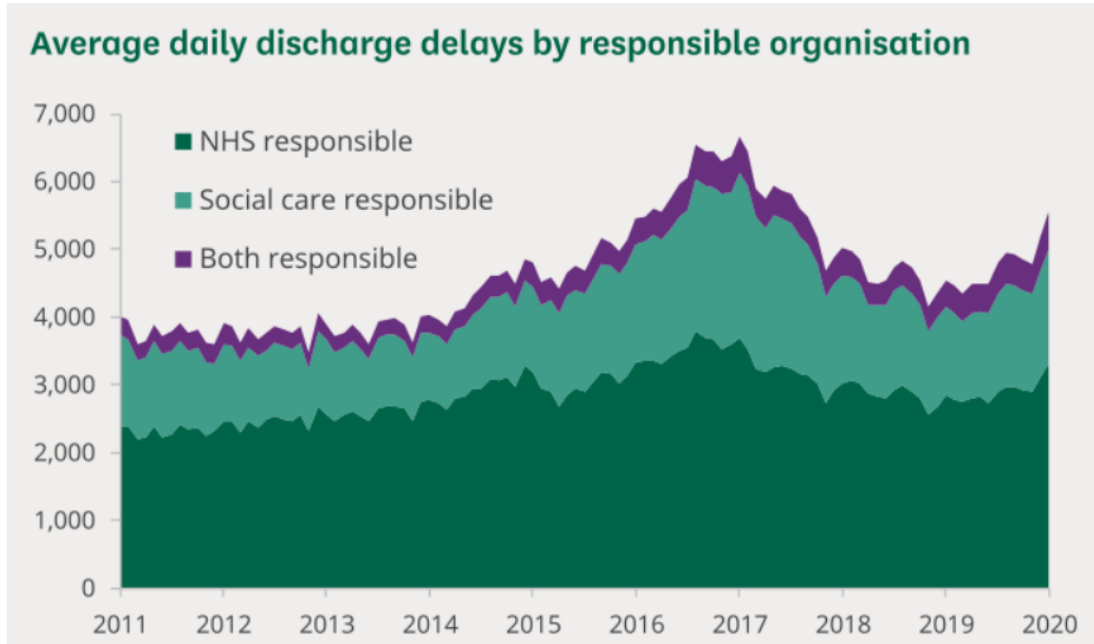
- A. Urgent Care Centre in Reading
- B. Adult Social Care Discharge Fund 22/23
- C. NHS All Age Continuing Healthcare Transformation Programme

5A. Urgent Care Centre in Reading

- Opened 5th December 2022
- Key elements:
 - Based in Broad Street Mall (adjacent to Broad Street Health Centre and in space previously occupied by suspended Walk-in Centre), open 8am-8pm, 7 days a week
 - GP-led but staffed by multidisciplinary team
 - Capacity to see up to 100 patients per day: 50 walk-ins, 50 referred from ED or primary care
 - Aims to reduce unnecessary ED attendances and support primary by providing overflow
 - Full access to patient record enabling completion of episodes of care
- Activity currently below commissioned levels – work ongoing to ensure service is fully used
- [Link to website: Home - Reading Urgent Care Centre](#)



5B. ASC Discharge Fund 22/23



Source: NHS England, [Delayed transfers of care](#) (accessed February 2023)

Note: above data is historic and national reporting stopped in 2020 during Covid pandemic

- **National £500m Adult Social Care Discharge fund** announced in late 2023
- **West Berkshire allocated a total of £1.18m** from this fund to be spent by 31 March 2023
- Managed through our Better Care Fund
- Supported a range of services for our residents **to ensure timely discharge from hospital**, including:
 - Additional domiciliary care packages
 - Additional home care packages
 - Additional social worker capacity through locum/agency
 - Substantive staff recruitment and retention support
- Good partnership working between NHS and Local Authority re: planning and deployment of funding
- Review of the impact of funded schemes to take place to determine future spending plans for winter funds

5C. NHS All Age Continuing Healthcare

NHS Continuing Healthcare

NHS continuing healthcare is an **ongoing package of health and social care** that is arranged and **funded solely by the NHS** where an individual is found to have a **primary health need**

It is not condition / diagnosis specific and is based on regular multi-disciplinary assessments

- NHS CHC identified as a priority area for review and transformation by the BOB ICB
- Aim is to **reduce variation in patient/carer experience** of CHC assessments across BOB
- Transformation Programme established with Local Authority representation, to undertake:
 - Comprehensive **review of CHC operating procedures** and policies across BOB
 - Implementation plan for any recommendations
 - Support our CHC workforce via a leadership and development programme
- In addition, Berkshire West action plan has been developed with a focus on:
 - Jointly developing a business case for the implementation of a **Joint Funding / Shared Care policy** and pathway, target for business case due by end of March 23;
 - Further work on **improving relationships and mutual trust between teams** to be undertaken as part of rollout of new policies

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